CABINET REPORT

Report Title: Finance monitoring to 30 May 2019

AGENDA STATUS: PUBLIC

Cabinet Meeting Date: 24 July 2019
Key Decision: YES
Within Policy: YES
Policy Document: NO
Directorate: Management Board
Accountable Cabinet Member: Cllr B Eldred
Ward(s): N/A

1 Purpose

1.1 Financial monitoring reports will be presented to Cabinet on a bi-monthly basis and will include:

- Revenue – any significant issues requiring action and details of the actions being taken.
- Budget risks, including any unachievable savings.
- Budget changes and corrections
- Capital – progress on key projects
- Capital appraisals and variations requiring approval or approved under delegation.
2 Recommendations

2.1 That Cabinet notes the contents of the report and notes that future reports will set out the actions being taken by Corporate Management Board (CMB) to address issues arising and mitigate the risks of overspends.

3 Issues and choices

3.1 Report background

3.1.1 This report is the first financial monitoring report of 2019/20 and reports the forecast position as at the end of May 2019, period 2 of the financial year.

3.2 Key financial indicators

<table>
<thead>
<tr>
<th>Budget area</th>
<th>Variation from budget</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>General fund</td>
<td>Housing Revenue Accounts (HRA)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>£m</td>
<td>£m</td>
</tr>
<tr>
<td>Controllable service budgets</td>
<td>0.768</td>
<td>(0.002)</td>
<td></td>
</tr>
<tr>
<td>Debt financing and corporate budgets</td>
<td>0.000</td>
<td>0.000</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>0.768</td>
<td>(0.002)</td>
<td></td>
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</tbody>
</table>

3.3 General fund revenue budget

3.3.1 The overall general fund revenue budget is currently forecasting an overspend of £0.768m. The main pressures which make up this forecast overspend are as follows:

3.3.2 The Economy, Assets and Culture service area is forecasting an overspend of £0.358m. This overspend is mainly associated with two areas: a shortfall in income from car parking due to new parking charges not being implemented until July (£0.059m) and an overspend in asset management (£0.183m) due to the use of external companies for valuation works and condition surveys, plus some vacant posts being covered by interims/consultants. There are also other, smaller pressures in the service area relating to forecast shortfalls income from markets and other buildings and land.

3.3.3 The Chief Finance Officer service area is forecasting an overspend of £0.169m. This pressure is in the benefits area and relates to the recovery of housing benefit overpayments from on-going benefits for rent rebates (HRA tenants) and rent allowances (£0.219m) which is offset by a reduction in new overpayment cases (£0.148m). Other pressure is linked to the overall pressure around homelessness and temporary accommodation, which manifests itself in the benefits area due to the higher cost of temporary accommodation leading to a loss of subsidy (£0.101m). There is also
a pressure of £0.126m due to additional costs for those in supported and exempt accommodation.

3.3.4 The **Housing and Wellbeing** service area is forecasting an overspend of £0.100m. Demand for temporary accommodation (TA) has increased since the approval of the TA action plan in April 19 resulting in a forecast pressure of £0.200m. This increase in demand is prior to the introduction of the TA Implementation Group which now meets fortnightly with the aim of reducing the use and cost of temporary accommodation. Quarterly targets to reduce demand are now in place, and whilst quarter 1 targets are unlikely to be met, it is anticipated that subsequent targets will be achieved. The pressure is partially offset by forecast vacant posts within the Housing Options & Advice service of £0.100m, as the recruitment to the new roles will take time.

3.3.5 The **Customers and Communities** service area is forecasting an overspend of £0.119m. This pressure is in the environmental services area and is due to costs coming out of the recycling risk share pay mechanism. These higher costs are caused by prices for recyclable material continuing to fall.

3.3.6 There were relatively minor variances forecast in the **Chief Executive** area, the **Borough Secretary** service area, and the **Planning** service area, with a combined pressure of £0.022m. There is currently a nil variance forecast for **debt financing and corporate budgets**.

3.3.7 Corporate Management Board (CMB) are actively seeking options and actions to manage and mitigate the impact of the risk of an overspend in 2019/20.

3.4 **HRA revenue budget**

3.4.1 The HRA revenue budget is currently forecasting a minor underspend of £0.002m.

There is a forecast potential pressure on income (dwelling and non-dwelling rents) of approximately £0.150m. However, this is only based on seven weeks of trend data. Income will continue to be monitored closely and any variances from budget reported accordingly in a timely fashion.

There is a forecast underspend of £0.280m on NPH staffing budgets offset by a housing management recharge of £0.127m.

3.5 **General fund capital programme**

3.5.1 The general fund capital programme is currently forecast to spend up to the latest budget of £21.1m. This includes the carry forwards approved by Cabinet in June.

3.5.2 Any further additions to the capital programme, including any strategic property purchases, will be subject to the development of a robust business case. In line with the financial regulations, any proposed additions to the programme greater than £0.25m and/or requiring additional funding from Council resources, will be brought to Cabinet for approval.

3.6 **HRA capital programme**

3.6.1 The HRA capital programme for 2019/20 totals £73.701m, of which £41.791m is to be managed on behalf of the Council by Northampton Partnership Homes (NPH) through a programme of planned investment and new build development.
The HRA capital programme also includes two items approved by Cabinet on 3 June 2019 consisting of:

- Additional £25m to enable additional HRA capital programme expenditure for 2019/20 funded through borrowing if developer affordable home opportunities become available.
- Additional £6m to enable additional programme expenditure for 2019/20 funded through borrowing to support Northamptonshire County Council led specialist housing schemes.

Currently the HRA capital programme is forecast to be fully spent during 2019/20.

3.7 Choices (options)

3.7.1 Cabinet is asked to note the reported financial position and agree the recommendations. There are no alternative options, other than not to agree the recommendations.

4 Implications (including financial)

4.1 Policy

4.1.1 The Council agreed a balanced budget for the capital programme and revenue budgets for both the general fund and the HRA in February 2019. Delivery of the budget is monitored through the budget monitoring framework.

4.2 Resources and risk

4.2.1 This report informs the Cabinet of the forecast outturn positions for capital and revenue, for both the general fund and HRA, as at the end of May 2019. It also highlights the key risks identified to date in delivering those budgets.

4.2.2 All schemes included in the capital programme, or put forward for approval, are fully funded, either through borrowing, internal resources or external funding arrangements.

4.3 Legal

4.3.1 There are no direct legal implications arising from this report.

4.4 Equality and health

4.4.1 There are no direct equalities and health implications arising from this report.

4.5 Consultees (internal and external)

4.5.1 Heads of Service, budget managers and Corporate Management Board (CMB) are consulted as part of the budget monitoring process on a monthly basis.

4.6 How the proposals deliver priority outcomes

4.6.1 Regular financial monitoring is a key control mechanism and contributes directly to the priorities of sustaining “effective and prudent financial management” and being “an agile, transparent organisation with good governance”.

4.7 Other implications

4.1.1 There are no other implications arising from this report.

5 Background papers

5.1 Cabinet and Council budget and capital programme reports February 2019.

Stuart McGregor,

Chief Finance Officer (Section 151 Officer),